Managing The Roller Coaster:

Change in Your Specialized Docket Christine Raffaele, Esq., C.C.M.



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Learning Objectives

- Identify the benefits of change and describe the positive effects of change in a specialized docket.
- Describe and apply managing organizational change models:
 - Team Change Communication Models:
 - o Roller Coaster of Change
 - o Diffusion of Innovation
 - SCARF
 - · The Iceberg
- Utilize and implement systems change models within their own organizations in order to move their missions forward including the ability to process a specific change.



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Change: What Does It Mean to You?



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Change

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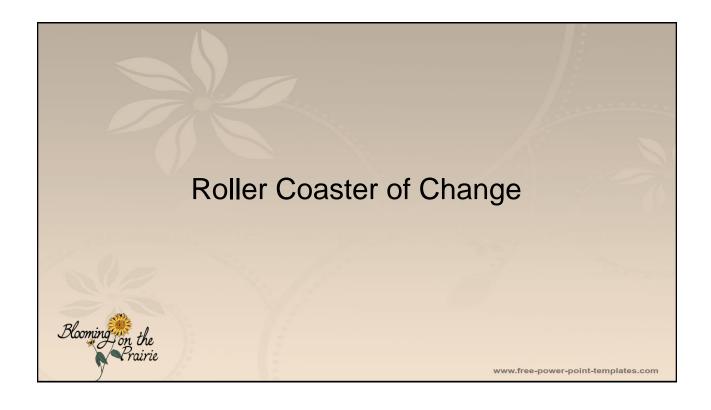
Positive

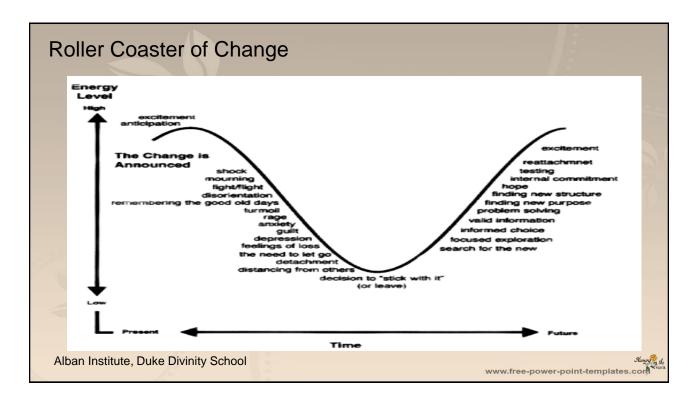
- Improved performance
- · Better Outcomes
- Fresh approaches
- New faces
- Increased opportunity
- Updated Policies and Procedures
- Innovation

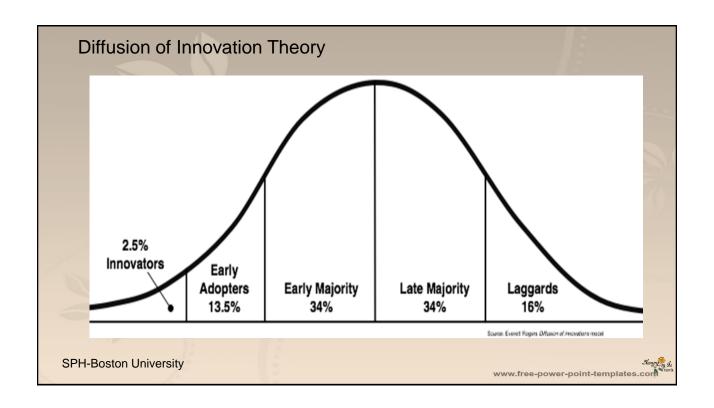
Negative

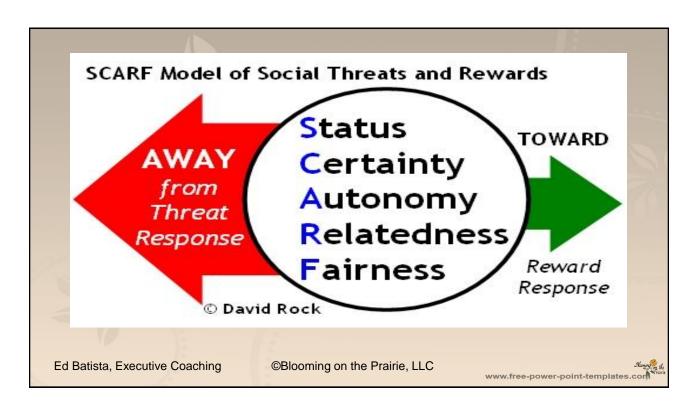
- Fear
- Resistance
- Increased costs
- Funding
- Resources-doing more with less
- Training
- Political Fallout

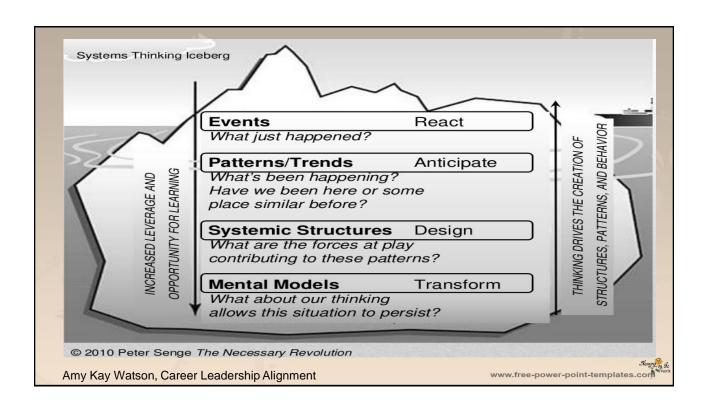
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Questions

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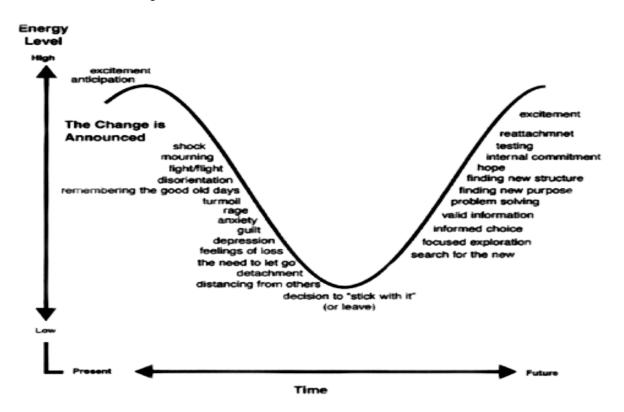
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Managing the Roller Coaster: Change in Your Specialized Docket.

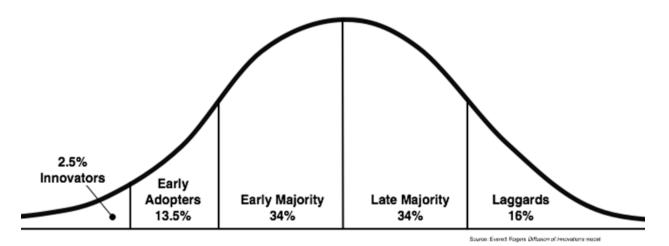
Individuals who go through an organizational change:

Roller Coaster of Change



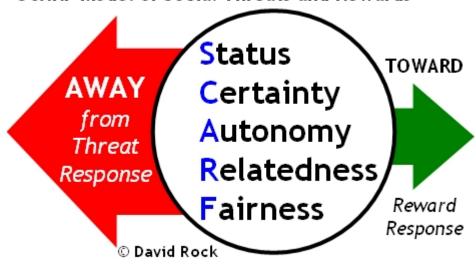
Credit: Alban Institute, Duke Divinity School

Diffusion of Innovation Theory:



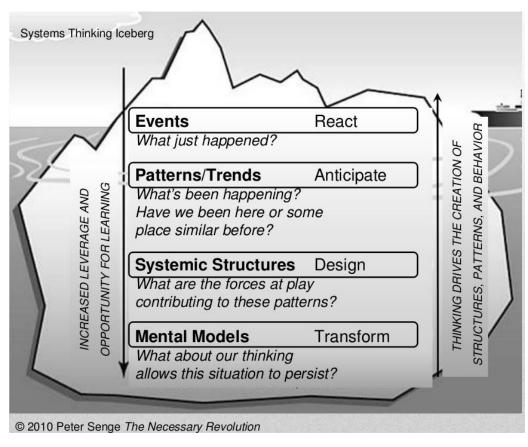
Credit: SPH-Boston University

SCARF Model of Social Threats and Rewards



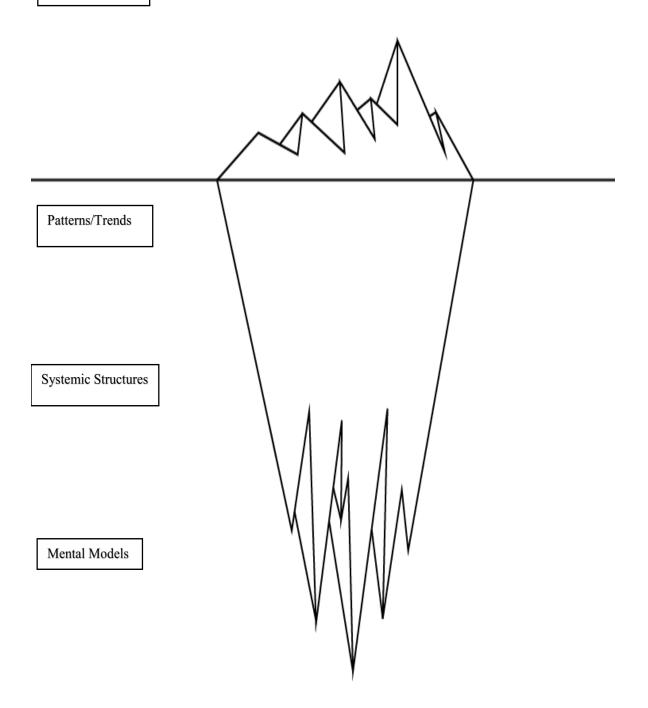
Credit: Ed Batista, Executive Coaching

Iceberg Model:



Credit: Amy Kay Watson, Career Leadership Alignment

Event





1.	Purpose for the Change (Increase capacity, improve services, improve outcomes). Define each one	e. For
	each change or innovation go through this process.	

2. Is the team ready for this change? (Diffusion of Innovation)

2. Who is on board with this change? (Diffusion of Innovation)

3.	Who will resist the change? (Diffusion of Innovation)
4.	Steps to prepare the team for the change?
	a. Are members pulling away from the change or leaning into the change-SCARF
	b. What are the mental models that will prevent the change? (Iceberg)
	c. Take temperature of the team going through the change-people will hit roller coaster at different times.

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Resources:

Roller Coaster of Change

Kubler-Ross website, www.strategies-for-managing-change.com/kubler-ross.html

Mindtools, The Change Curve, www.mindtools.com/pages/article/newPPM_96.htm

Diffusion of Innovation

Simon Sinek, Diffusion of Innovation, https://www.youtube.com/watch?v=VVXuN2drSpg

Boston University School of Public Health, Behavioral Change Models, Diffusion of Innovation http://sphweb.bumc.bu.edu/otlt/MPH-

Modules/SB/BehavioralChangeTheories/BehavioralChangeTheories4.html

Rogers, Everett M. (1983). Diffusion of innovations (3rd ed.). New York: Free Press of Glencoe

SCARF

https://davidrock.net/

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Rock, Managing with the Brain in Mind, Strategy + Business, Issue 56, Autumn, 2009 (reprint), https://www.psychologytoday.com/sites/default/files/attachments/31881/managingwbraininmind.pdf

<u>David Rock The Neuroscience of Engagement: Deeper Science of Learning, Engagement and Peek Performance, Human Capital Institute</u>

http://www.hci.org/lib/neuroscience-engagement-deeper-science-learning-change-and-peak-performance

Systems Thinking

Monat and Gannon, What is Systems Thinking? A Selected Review of Literature Plus Recommendations, American Journal of Systems Science 2015, 4(1): 11-26, http://article.sapub.org/10.5923.j.ajss.20150401.02.html

Kim, Introduction to Systems Thinking, Pegasus Communications, Inc., 1999, https://thesystemsthinker.com/wp-content/uploads/2016/03/Introduction-to-Systems-Thinking-IMS013Epk.pdf

Iceberg, Systems Model-Systems Thinking, Business Leadership, Education Series, Chancellor University, https://youtu.be/K8xNCySfwC0